

Financial Statements of

**ONTARIO SOCIETY FOR THE  
PREVENTION OF CRUELTY  
TO ANIMALS**

Year ended December 31, 2018



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## INDEPENDENT AUDITORS' REPORT

To the Members of Ontario Society for the Prevention of Cruelty to Animals

### ***Qualified Opinion***

We have audited the financial statements of Ontario Society for the Prevention of Cruelty to Animals (the Entity), which comprise:

- the statement of financial position as at December 31, 2018
- the statement of operations and changes in fund balances for the year then ended
- the statement of cash flows for the year then ended
- and notes to the financial statements, including a summary of significant accounting policies

(Hereinafter referred to as the "financial statements").

In our opinion, except for the possible effects of the matter described in the "***Basis for Qualified Opinion***" section of our auditors' report, the accompanying financial statements present fairly, in all material respects, the financial position of the Entity as at December 31, 2018, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

### ***Basis for Qualified Opinion***

In common with many not-for-profit organizations, the Entity derives revenue from donations and fundraising activities, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the Entity.

Therefore, we were not able to determine whether any adjustments might be necessary to:

- the current assets and fund balances reported in the statements of financial position as at December 31, 2018 and December 31, 2017
- the donations and fundraising revenues and excess (deficiency) of revenues over expenses and distributions reported in the statements of operations for the years ended December 31, 2018 and December 31, 2017
- the excess of revenue over expenses and distributions reported in the statements of cash flows for the years ended December 31, 2018 and December 31, 2017.



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Our opinion on the financial statements for the year ended December 31, 2017 was qualified accordingly because of the possible effects of this limitation in scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the **"Auditors' Responsibilities for the Audit of the Financial Statements"** section of our auditors' report.

We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

### ***Responsibilities of Management and Those Charged with Governance for the Financial Statements***

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

### ***Auditors' Responsibilities for the Audit of the Financial Statements***

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.



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We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

A handwritten signature in black ink that reads 'KPMG LLP' with a horizontal line underneath.

Chartered Professional Accountants, Licensed Public Accountants

Vaughan, Canada

April 13, 2019

# ONTARIO SOCIETY FOR THE PREVENTION OF CRUELTY TO ANIMALS

## Statement of Financial Position

December 31, 2018, with comparative information for 2017

	2018	2017
<b>Assets</b>		
Current assets:		
Cash and cash equivalents	\$ 6,957,337	\$ 3,139,199
Short-term investments (note 2)	7,063,872	5,115,999
Accounts receivable (note 3)	1,985,453	4,985,459
Inventory	56,420	39,800
Prepaid expenses	610,834	436,564
	<u>16,673,916</u>	<u>13,717,021</u>
Investments (note 2)	3,731,441	3,795,241
Capital assets (note 4)	13,652,967	13,838,789
	<u>\$ 34,058,324</u>	<u>\$ 31,351,051</u>

## Liabilities and Fund Balances

Current liabilities:		
Accounts payable and accrued liabilities (note 5)	\$ 2,181,545	\$ 2,191,044
Deferred revenue	208,837	63,916
	<u>2,390,382</u>	<u>2,254,960</u>
Fund balances (note 6):		
Provincial	31,667,942	29,096,091
Commitments (note 7)		
Guarantees (note 10)		
Contingencies (note 11)		
Subsequent event (note 13)		
	<u>\$ 34,058,324</u>	<u>\$ 31,351,051</u>

See accompanying notes to financial statements.

On behalf of the Board:



Director



Director

# ONTARIO SOCIETY FOR THE PREVENTION OF CRUELTY TO ANIMALS

## Statement of Operations and Changes in Fund Balances

Year ended December 31, 2018, with comparative information for 2017

			2018	2017
	Provincial Fund	Regional Fund	Total	Total
<b>Revenue:</b>				
Donations and fundraising	\$ 4,873,001	\$ 2,080,546	\$ 6,953,547	\$ 7,060,737
Provincial grants	5,762,371	44,619	5,806,990	5,649,718
Shelter and veterinary	1,329,478	1,321,227	2,650,705	2,144,474
Municipal contract fees	—	2,149,818	2,149,818	2,368,030
Other	62,452	414,405	476,857	576,924
Investments (note 2)	193,052	(4,515)	188,537	431,019
	12,220,354	6,006,100	18,226,454	18,230,902
<b>Expenses:</b>				
Animal care and protection	5,020,741	8,088,440	13,109,181	13,957,282
General	3,694,489	—	3,694,489	3,456,057
Fundraising	1,510,312	108,138	1,618,450	1,672,277
Amortization	372,875	391,775	764,650	798,033
Communication and education services	903,402	6,163	909,565	861,058
Interest and bank charges	133,512	32,357	165,869	151,798
	11,635,331	8,626,873	20,262,204	20,896,505
<b>Distributions:</b>				
Grants to Ontario Society for the Prevention of Cruelty to Animals affiliates and Humane Societies in other provinces (note 8)	1,306,187	—	1,306,187	750,111
<b>Deficiency of revenue over expenses and distributions before legacies</b>				
	(721,164)	(2,620,773)	(3,341,937)	(3,415,714)
<b>Legacies</b>				
	4,487,137	1,426,651	5,913,788	4,933,178
<b>Excess (deficiency) of revenue over expenses and distributions</b>				
	3,765,973	(1,194,122)	2,571,851	1,517,464
Fund balances, beginning of year	29,096,091	—	29,096,091	27,578,627
Transfer between funds (note 6)	(1,194,122)	1,194,122	—	—
<b>Fund balances, end of year</b>	<b>\$ 31,667,942</b>	<b>\$ —</b>	<b>\$ 31,667,942</b>	<b>\$ 29,096,091</b>

See accompanying notes to financial statements.

# ONTARIO SOCIETY FOR THE PREVENTION OF CRUELTY TO ANIMALS

## Statement of Cash Flows

Year ended December 31, 2018, with comparative information for 2017

	2018	2017
Cash provided by (used in):		
Operating activities:		
Excess of revenue over expenses and distributions	\$ 2,571,851	\$ 1,517,464
Items not involving cash:		
Amortization	764,650	798,033
Net realized gain on sale of investments	(128,709)	(145,279)
Unrealized loss (gain) on investments	271,318	(67,971)
Loss on disposal of capital assets	1,905	6,902
Change in non-cash operating working capital:		
Accounts receivable	3,000,006	(3,338,432)
Inventory	(16,620)	862
Prepaid expenses	(174,270)	(151,168)
Accounts payable and accrued liabilities	(9,499)	413,786
Deferred revenue	144,921	408
	<u>6,425,553</u>	<u>(965,395)</u>
Investing activities:		
Decrease (increase) in investments	(2,026,682)	1,954,730
Additions to capital assets	(609,084)	(739,795)
Proceeds from sale of capital assets	28,351	72,536
	<u>(2,607,415)</u>	<u>1,287,471</u>
Increase in cash and cash equivalents	3,818,138	322,076
Cash and cash equivalents, beginning of year	3,139,199	2,817,123
Cash and cash equivalents, end of year	<u>\$ 6,957,337</u>	<u>\$ 3,139,199</u>
Represented by:		
Cash	\$ 3,457,337	\$ 1,889,199
Cash equivalents	3,500,000	1,250,000
	<u>\$ 6,957,337</u>	<u>\$ 3,139,199</u>

See accompanying notes to financial statements.

# ONTARIO SOCIETY FOR THE PREVENTION OF CRUELTY TO ANIMALS

Notes to Financial Statements

Year ended December 31, 2018

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Ontario Society for the Prevention of Cruelty to Animals ("Ontario SPCA") was founded in 1873 and was incorporated under special legislation in 1919 within the OSPCA Act and as later amended.

The purpose of Ontario SPCA is to promote the prevention of cruelty to animals, based upon the principle that no one has the right to cause unnecessary pain or suffering to any animal, and to work within the law and in cooperation with the government and public, in order to improve conditions for animals, while maintaining a balanced sensitivity towards both animal and human needs.

Ontario SPCA is registered as a charitable organization under the Income Tax Act (Canada) (the "Act"). As such, Ontario SPCA is exempt from income taxes and is able to issue donation receipts for income tax purposes. In order to maintain its status as a registered charity under the Act, Ontario SPCA must meet certain requirements within the Act. In the opinion of management, these requirements have been met.

## 1. Significant accounting policies:

These financial statements include the accounts of the provincial office of Ontario SPCA and its regional Animal Centres. The financial statements do not include the accounts of affiliated societies (note 8).

The financial statements have been prepared by management in accordance with Canadian accounting standards for not-for-profit organizations in Part III of the Chartered Professional Accountants of Canada Handbook.

### (a) Fund accounting:

Ontario SPCA follows the restricted fund method of accounting for contributions.

#### (i) Provincial Fund:

The Provincial Fund accounts for provincial animal care and protection services, the provincial spay/neuter veterinary clinic(s), as well as provincial communication services (humane education, publication, etc.), provincial fundraising, human resources, finance and information technology.



# ONTARIO SOCIETY FOR THE PREVENTION OF CRUELTY TO ANIMALS

Notes to Financial Statements (continued)

Year ended December 31, 2018

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## 1. Significant accounting policies (continued):

### (ii) Regional Fund:

The Regional Fund accounts for Ontario SPCA Animal Centres fundraising activities (including thrift shops), regional animal protection services, regional humane education initiatives and regional animal facilities.

### (b) Revenue recognition:

Ontario SPCA recognizes revenue from fundraising efforts, donations, legacies and from shelter and veterinary operations when funds are received. Deferred revenue represents fees received in advance of services rendered.

Donations and legacies received in the form of marketable securities are recorded at their fair market value at the time of receipt.

Endowment contributions are recognized as revenue of the applicable fund in the year in which they are received.

Grants received for specific purposes, for which there is no restricted fund established, are recognized when the grant specifications have been met.

Revenue from various municipal contracts is recorded as amounts are earned through the provision of service.

Investment revenue includes interest income, net realized gain on sale of investments and the net change in unrealized loss on investments for the year.

### (c) Cash and cash equivalents:

Ontario SPCA considers deposits in banks, certificates of deposit and short-term investments with original maturities of three months or less as cash and cash equivalents.

# ONTARIO SOCIETY FOR THE PREVENTION OF CRUELTY TO ANIMALS

Notes to Financial Statements (continued)

Year ended December 31, 2018

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## 1. Significant accounting policies (continued):

### (d) Financial instruments:

Financial instruments are recorded at fair value on initial recognition. Freestanding derivative instruments that are not in a qualifying hedging relationship and equity instruments that are quoted in an active market are subsequently measured at fair value. All other financial instruments are subsequently recorded at cost or amortized cost, unless management has elected to carry the instruments at fair value. Ontario SPCA has elected to carry its pooled fund investments at fair value.

Transaction costs incurred on the acquisition of financial instruments measured subsequently at fair value are expensed as incurred. All other financial instruments are adjusted by transaction costs incurred on acquisition and financing costs, which are amortized using the straight-line method.

Financial assets are assessed for impairment on an annual basis at the end of the fiscal year if there are indicators of impairment. If there is an indicator of impairment, Ontario SPCA determines if there is a significant adverse change in the expected amount or timing of future cash flows from the financial asset. If there is a significant adverse change in the expected cash flows, the carrying value of the financial asset is reduced to the highest of the present value of the expected cash flows, the amount that could be realized from selling the financial asset or the amount Ontario SPCA expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial carrying value.

The unrealized gain or loss on investments, being the difference between book value and carrying value, is included in investment revenue in the statement of operations and changes in fund balances.

Fair values of investments are determined as follows:

- (i) Pooled fund investments represent Ontario SPCA's proportionate share of the underlying net assets of the Toronto Foundation Fund, at fair values determined using closing market prices.

# ONTARIO SOCIETY FOR THE PREVENTION OF CRUELTY TO ANIMALS

Notes to Financial Statements (continued)

Year ended December 31, 2018

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## 1. Significant accounting policies (continued):

- (ii) Guaranteed investment certificates ("GICs") maturing within a year are stated at amortized cost, which together with accrued interest income approximate fair value given the short-term nature of these investments.

The fair values of other financial assets and liabilities, being cash and cash equivalents, accounts receivable and accounts payable and accrued liabilities, approximate their carrying values due to the relatively short-term nature of these financial instruments.

### (e) Capital assets:

Purchased capital assets are stated at acquisition cost and are amortized over their useful lives. Amortization is provided using the following methods and annual rates:

Asset	Basis	Rate
Buildings	Declining balance	2%
Furniture and fixtures	Declining balance	20%
Automotive equipment	Declining balance	30%
Computers	Straight line	33%
Leasehold improvements	Straight line	Term of lease

Capital purchases under \$1,000 are expensed when incurred.

### (f) Donations-in-kind:

Donated materials, services and capital assets are recorded at fair value in the period received when a fair value can be reasonably estimated and when the materials, services and capital assets would be paid for if not donated. A substantial number of volunteers have made significant contributions of their time to Ontario SPCA. Since these services are not normally purchased by Ontario SPCA and because of the difficulty of determining their fair value, donated services for volunteer activities are not recognized in the financial statements.

# ONTARIO SOCIETY FOR THE PREVENTION OF CRUELTY TO ANIMALS

Notes to Financial Statements (continued)

Year ended December 31, 2018

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## 1. Significant accounting policies (continued):

(g) Use of estimates:

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the year. Significant items subject to such estimates and assumptions include allowance for doubtful accounts, the carrying amount of capital assets, accounts payable and accrued liabilities, and disclosure of contingencies. Actual results could differ from those estimates.

## 2. Investments:

	2018	2017
Short-term:		
GICs, measured at amortized cost	\$ 7,063,872	\$ 5,115,999
Long-term:		
Pooled fund investments with the Toronto Foundation, measured at fair value	3,731,441	3,795,241
	<u>\$ 10,795,313</u>	<u>\$ 8,911,240</u>

The GICs produce a weighted yield to maturity of 2.46% (2017 - 1.61%) and mature in 2019.

Included in investment revenue are net realized gain on sale of investments of \$128,709 (2017 - \$145,279 gain) and unrealized loss on investments of \$271,318 (2017 - \$67,971 gain).

# ONTARIO SOCIETY FOR THE PREVENTION OF CRUELTY TO ANIMALS

Notes to Financial Statements (continued)

Year ended December 31, 2018

### 3. Accounts receivable:

	2018	2017
Ministry funding receivable	\$ 1,357,370	\$ 4,177,397
Accounts receivable	415,810	380,593
Harmonized sales tax	191,961	210,555
Other	63,787	216,914
	<u>2,028,928</u>	<u>4,985,459</u>
Less allowance for doubtful accounts	43,475	–
	<u>\$ 1,985,453</u>	<u>\$ 4,985,459</u>

On February 27, 2018, the Minister of Community Safety and Correctional Services (the "Ministry") and Ontario SPCA entered into an agreement to provide Ontario SPCA with total funding of \$11,500,000 over the two-year period from April 1, 2017 to March 31, 2019, not exceeding \$5,750,000 per year. The funding must be used towards delivering long-term, province-wide, effective, efficient and sustainable animal welfare law enforcement services, as well as improved governance and accountability of Ontario SPCA.

For the year ending December 31, 2018, Ontario SPCA incurred total expenses of \$5,706,734 (2017 - \$5,496,496) and recognized \$5,706,734 (2017 - \$5,426,348) into revenue. Revenue consists of \$4,349,364 (2017 - \$1,248,951) of funding received by the Ministry in the current year and \$1,357,370 (2017 - \$4,177,397) receivable from the Ministry for expenses incurred during the year.

On March 15, 2019, the Ontario SPCA received the remaining \$2,875,000 in funding from the Ministry.

# ONTARIO SOCIETY FOR THE PREVENTION OF CRUELTY TO ANIMALS

Notes to Financial Statements (continued)

Year ended December 31, 2018

### 3. Accounts receivable (continued):

A breakdown of funding received and expenses and distributions incurred by funding period and years ended December 31, 2018 and 2017 are as follows:

	Funding period		2018	2017
	April 1, 2017 to March 31, 2018	April 1, 2018 to March 31, 2019		
Ministry funding receivable, beginning of period/year	\$ –	\$ –	\$ (4,177,397)	\$ (951,050)
Funding received	5,750,000	2,875,000	8,625,000	2,200,000
Deferred revenue	(98,239)	–	(98,239)	–
Expenses and distributions	(5,651,761)	(4,232,370)	(5,706,734)	(5,496,496)
Funded by the Ontario SPCA	–	–	–	70,149
Ministry funding receivable, end of period/year	\$ –	\$ (1,357,370)	\$ (1,357,370)	\$ (4,177,397)

### 4. Capital assets:

			2018	2017
	Cost	Accumulated amortization	Net book value	Net book value
Land and improvements	\$ 1,720,550	\$ –	\$ 1,720,550	\$ 1,720,550
Buildings	14,189,740	3,492,084	10,697,656	10,768,790
Furniture and fixtures	2,154,692	1,855,934	298,758	357,235
Automotive equipment	2,101,760	1,420,473	681,287	701,257
Computers	1,617,434	1,364,670	252,764	193,167
Leasehold improvements	617,835	615,883	1,952	97,790
	\$ 22,402,011	\$ 8,749,044	\$ 13,652,967	\$ 13,838,789

### 5. Accounts payable and accrued liabilities:

Included in accounts payable and accrued liabilities are government remittances payable of \$166,013 (2017 - \$220,862), which includes amounts payable for harmonized sales tax and payroll-related taxes.

# ONTARIO SOCIETY FOR THE PREVENTION OF CRUELTY TO ANIMALS

Notes to Financial Statements (continued)

Year ended December 31, 2018

## 6. Fund balances:

Fund balances comprise the following:

						2018	2017
	Invested in capital assets	Externally restricted	Endowment	Unrestricted		Total	Total
Provincial	\$ 7,004,304	\$ 434,368	\$ 6,508	\$ 24,222,762	\$	31,667,942	\$ 29,096,091
Regional	6,648,663	92,319	611,033	(7,352,015)	\$	-	-
	\$ 13,652,967	\$ 526,687	\$ 617,541	\$ 16,870,747	\$	31,667,942	\$ 29,096,091

These endowment funds are included as part of the investment balance.

On an annual basis, any deficiency in the Regional Fund will be funded from the Provincial Fund.

## 7. Commitments:

(a) Ontario SPCA has lease commitments for buildings and office equipment which expire at various dates. Future minimum lease commitments are as follows:

2019	\$ 82,900
2020	80,100
2021	41,500
2022	32,600
2023	27,700
Thereafter	88,600
	\$ 353,400

(b) Ontario SPCA has a letter of credit outstanding in the amount of \$5,485 (2017 - \$5,485) relating to construction holdbacks to the City of Bracebridge.

# ONTARIO SOCIETY FOR THE PREVENTION OF CRUELTY TO ANIMALS

Notes to Financial Statements (continued)

Year ended December 31, 2018

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## 7. Commitments (continued):

(c) The Ontario SPCA has committed \$2,000,000 to the Peterborough Humane Society, an affiliate, towards the construction of a provincial dog rehabilitation centre that is expected to be available for occupancy by 2020. The Ontario SPCA has agreed to lease a portion of the premises for a period of 20 years upon completion of construction. Under the terms of the agreement, all amounts paid towards the \$2,000,000 commitment will be classified as a prepayment towards the monthly rent and operating costs of the leased premises. As at December 31, 2018, Ontario SPCA has paid \$518,131 (2017 - \$346,864) of the \$2,000,000 commitment which has been included in prepaid expenses in the statement of financial position. The balance owing of \$1,481,869 is expected to be paid over the period between 2019 to 2020 with no set payment schedule.

## 8. Related organizations:

Class A members, which are local societies in various communities across Ontario, are affiliated with Ontario SPCA. Each affiliate operates autonomously and is independently incorporated. Representatives from some affiliates are members of Ontario SPCA Board of Directors.

During the year, \$1,286,105 (2017 - \$727,058) in grants/disbursements of designated gifts to Ontario SPCA affiliates were due and recorded in these financial statements. Ontario SPCA also paid no amount (2017 - \$4,182) in legal fees on behalf of the affiliates.

Ontario SPCA provides safety equipment and investigations training to their affiliates free of charge. As such, no amounts are recorded in the financial statements for providing these services.

## 9. Other information:

The Regional Fund's revenue and expenses include animal food and supplies, as well as fundraising supplies and materials, and miscellaneous furniture and supplies, which are donated and have a fair market value of \$82,513 (2017 - \$132,195).



# ONTARIO SOCIETY FOR THE PREVENTION OF CRUELTY TO ANIMALS

Notes to Financial Statements (continued)

Year ended December 31, 2018

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## 10. Guarantees:

In the normal course of business, Ontario SPCA enters into agreements that meet the definition of guarantees.

- (a) Ontario SPCA has provided indemnities under lease agreements for the use of various operating facilities. Under the terms of these agreements, Ontario SPCA agrees to indemnify the counterparties for various items, including, but not limited to, all liabilities, loss, suits and damages arising during, on or after the term of the agreement. The maximum amount of any potential future payment cannot be reasonably estimated.
- (b) Ontario SPCA indemnifies all directors for various items, including, but not limited to, all costs to settle suits or actions due to services provided to Ontario SPCA, subject to certain restrictions. Ontario SPCA has purchased liability insurance to mitigate the cost of any potential future suits or actions. The amount of any potential future payment cannot be reasonably estimated.

The nature of these indemnification agreements prevents Ontario SPCA from making a reasonable estimate of the maximum exposure due to the difficulties in assessing the amount of liability which stems from the unpredictability of future events and the unlimited coverage offered to counterparties. Historically, Ontario SPCA has not made any significant payments under such or similar indemnification agreements and, therefore, no amount has been accrued with respect to these agreements.

- (c) During 2018, Ontario SPCA co-signed a loan agreement with a financial institution to guarantee a loan in the amount of \$800,000 for Humane Society of Durham Region ("HSDR"). Under this agreement, Ontario SPCA guarantees payment of all debts and liabilities incurred by HSDR to the financial institution, to a maximum of \$800,000. This guarantee expires on September 30, 2019.

# ONTARIO SOCIETY FOR THE PREVENTION OF CRUELTY TO ANIMALS

Notes to Financial Statements (continued)

Year ended December 31, 2018

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## 11. Contingencies:

Ontario SPCA has been named as the defendant in certain legal actions, in which damages have been sought. The outcome of these actions are not determinable as at December 31, 2018 and, accordingly, no provision has been made in these financial statements for any liability which may result. In the event of a loss, all claims would be covered by Ontario SPCA insurance coverage.

Ontario SPCA is involved in various legal actions that are within the normal course of operations. In the opinion of management, any resulting liabilities are not expected to have a material adverse effect on the financial position or net operations.

## 12. Financial risks and concentration of credit risk:

Financial risk management relates to the understanding and active management of risks associated with all areas of the business and the associated operating environment. Investments are primarily exposed to credit, liquidity and other price and interest rate risks. Ontario SPCA mitigates these risks with an investment policy designed to limit exposure and concentration while achieving optimal return within reasonable risk tolerances. There has been no change in risk exposure from the prior year.

### (a) Credit risk:

Credit risk refers to the risk that a counterparty may default on its contractual obligations resulting in a financial loss. Accounts receivable are subject to credit risk. Ontario SPCA assesses, on a continuous basis, accounts receivable and provides for any amounts that are not collectible in the allowance for doubtful accounts. Cash and cash equivalents are held in creditworthy financial institutions.

### (b) Liquidity risk:

Liquidity risk is the risk that Ontario SPCA will be unable to fulfill its obligations on a timely basis or at a reasonable cost. Ontario SPCA manages its liquidity risk by monitoring its operating requirements. Ontario SPCA prepares budget and cash forecasts to ensure it has sufficient funds to fulfill its obligations.

# ONTARIO SOCIETY FOR THE PREVENTION OF CRUELTY TO ANIMALS

Notes to Financial Statements (continued)

Year ended December 31, 2018

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## **12. Financial risks and concentration of credit risk (continued):**

### (c) Other price and interest rate risk:

The risks associated with the investments are the risks associated with the securities in which the funds are invested. The value of securities will vary with developments within the specific companies or governments which issue the securities. The value of fixed income securities will generally rise if interest rates fall and fall if interest rates rise. The value of securities denominated in a currency other than the Canadian dollar will be affected by changes in the value of the Canadian dollar in relation to the value of the currency in which the security is denominated.

## **13. Subsequent event:**

Subsequent to year-end, Ontario SPCA has advised the Ministry that they will conclude their role in direct enforcement of provincial animal welfare legislation once the current agreement expires on March 31, 2019. Both parties have agreed to a three-month transition phase of the current working arrangement until June 28, 2019, to help bridge delivery of the Ministry's enforcement of provincial animal welfare legislation.